

SOHU.COM LIMITED
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(UNAUDITED, IN THOUSANDS EXCEPT PER SHARE AMOUNTS)

	Three Months Ended			Twelve Months Ended	
	Dec. 31, 2025	Sep. 30, 2025	Dec. 31, 2024	Dec. 31, 2025	Dec. 31, 2024
Revenues:					
Marketing services	\$ 17,027	\$ 13,596	\$ 18,865	\$ 59,972	\$ 73,465
Online games	120,361	162,036	109,859	505,738	502,389
Others	4,872	4,529	5,960	18,623	22,545
Total revenues	<u>142,260</u>	<u>180,161</u>	<u>134,684</u>	<u>584,333</u>	<u>598,399</u>
Cost of revenues:					
Marketing services (includes share-based compensation expense of nil, nil, nil, nil, and \$1, respectively)	15,959	12,172	17,787	53,451	66,579
Online games	17,947	21,177	18,133	71,804	88,495
Others	1,280	1,517	1,113	6,234	10,759
Total cost of revenues	<u>35,186</u>	<u>34,866</u>	<u>37,033</u>	<u>131,489</u>	<u>165,833</u>
Gross profit	107,074	145,295	97,651	452,844	432,566
Operating expenses:					
Product development (includes share-based compensation expense of nil, nil, nil, nil, and \$19, respectively)	63,891	61,820	61,584	247,507	255,233
Sales and marketing (includes share-based compensation expense of nil, \$4, \$-1, \$6, and \$22, respectively)	45,159	49,699	48,588	188,989	235,824
General and administrative (includes share-based compensation expense of \$324, \$426, \$243, \$1,493, and \$-72, respectively)	27,111	20,196	12,672	73,198	50,910
Goodwill impairment ⁵	36,955	-	-	36,955	-
Total operating expenses	<u>173,116</u>	<u>131,715</u>	<u>122,844</u>	<u>546,649</u>	<u>541,967</u>
Operating profit/(loss)	(66,042)	13,580	(25,193)	(93,805)	(109,401)
Other income, net	3,725	5,145	8,448	16,550	22,144
Interest income	6,719	7,140	8,632	29,137	38,625
Exchange difference	(908)	(563)	1,240	(1,405)	464
Income/(loss) before income tax expense	<u>(56,506)</u>	<u>25,302</u>	<u>(6,873)</u>	<u>(49,523)</u>	<u>(48,168)</u>
Income tax expense/(benefit) ⁶	<u>(279,791)</u>	<u>16,636</u>	<u>14,387</u>	<u>(443,609)</u>	<u>52,070</u>
Net income/(loss)	<u>223,285</u>	<u>8,666</u>	<u>(21,260)</u>	<u>394,086</u>	<u>(100,238)</u>
Less: Net income/(loss) attributable to the noncontrolling interest shareholders	-	-	31	(9)	31
Net income/(loss) attributable to Sohu.com Limited	<u>223,285</u>	<u>8,666</u>	<u>(21,291)</u>	<u>394,095</u>	<u>(100,269)</u>
Basic net income/(loss) per share/ADS attributable to Sohu.com Limited	<u>\$ 8.38</u>	<u>\$ 0.32</u>	<u>\$ (0.69)</u>	<u>\$ 13.96</u>	<u>\$ (3.13)</u>
Shares/ADSs used in computing basic net income/(loss) per share/ADS attributable to Sohu.com Limited ⁷	<u>26,658</u>	<u>27,491</u>	<u>30,799</u>	<u>28,234</u>	<u>32,009</u>
Diluted net income/(loss) per share/ADS attributable to Sohu.com Limited	<u>\$ 8.38</u>	<u>\$ 0.32</u>	<u>\$ (0.69)</u>	<u>\$ 13.96</u>	<u>\$ (3.13)</u>
Shares/ADSs used in computing diluted net income/(loss) per share/ADS attributable to Sohu.com Limited	<u>26,658</u>	<u>27,491</u>	<u>30,799</u>	<u>28,234</u>	<u>32,009</u>

⁵ In the fourth quarter of 2025, the Company recognized a goodwill impairment loss of approximately US\$37 million.

⁶ Due to a revision of the dividend policy for Changyou, previously accrued withholding income tax of approximately US\$285 million was fully reversed in the fourth quarter of 2025.

⁷ Each ADS represents one ordinary share.

SOHU.COM LIMITED
RECONCILIATIONS OF NON-GAAP RESULTS OF OPERATIONS MEASURES TO THE NEAREST COMPARABLE GAAP MEASURES
(UNAUDITED, IN THOUSANDS EXCEPT PER SHARE AMOUNTS)

	Three Months Ended Dec. 31, 2025			Three Months Ended Sep. 30, 2025			Three Months Ended Dec. 31, 2024		
	GAAP	Non-GAAP Adjustment	Non-GAAP	GAAP	Non-GAAP Adjustment	Non-GAAP	GAAP	Non-GAAP Adjustment	Non-GAAP
Marketing services gross profit	\$ 1,068	\$ - (a)	\$ 1,068	\$ 1,424	\$ - (a)	\$ 1,424	\$ 1,078	\$ - (a)	\$ 1,078
Marketing services gross margin	<u>6%</u>	<u>-</u>	<u>6%</u>	<u>10%</u>	<u>-</u>	<u>10%</u>	<u>6%</u>	<u>-</u>	<u>6%</u>
Online games gross profit	\$ 102,414	\$ - (a)	\$ 102,414	\$ 140,859	\$ - (a)	\$ 140,859	\$ 91,726	\$ - (a)	\$ 91,726
Online games gross margin	<u>85%</u>	<u>-</u>	<u>85%</u>	<u>87%</u>	<u>-</u>	<u>87%</u>	<u>83%</u>	<u>-</u>	<u>83%</u>
Others gross profit	\$ 3,592	\$ - (a)	\$ 3,592	\$ 3,012	\$ - (a)	\$ 3,012	\$ 4,847	\$ - (a)	\$ 4,847
Others gross margin	<u>74%</u>	<u>-</u>	<u>74%</u>	<u>67%</u>	<u>-</u>	<u>67%</u>	<u>81%</u>	<u>-</u>	<u>81%</u>
Gross profit	\$ 107,074	\$ - (a)	\$ 107,074	\$ 145,295	\$ - (a)	\$ 145,295	\$ 97,651	\$ - (a)	\$ 97,651
Gross margin	<u>75%</u>	<u>-</u>	<u>75%</u>	<u>81%</u>	<u>-</u>	<u>81%</u>	<u>73%</u>	<u>-</u>	<u>73%</u>
Operating expenses	\$ 173,116	(324) (a) (36,955) (d)	\$ 135,837	\$ 131,715	(430) (a) -	\$ 131,285	\$ 122,844	(242) (a) -	\$ 122,602
Operating profit/(loss)	\$ (66,042)	324 (a) 36,955 (d)	\$ (28,763)	\$ 13,580	430 (a) -	\$ 14,010	\$ (25,193)	242 (a) -	\$ (24,951)
Operating margin	<u>-46%</u>	<u>37,279</u>	<u>(28,763)</u>	<u>8%</u>	<u>430</u>	<u>8%</u>	<u>-19%</u>	<u>242</u>	<u>(24,951)</u>
Income tax expense/(benefit) ¹⁰	\$ (279,791)	\$ -	\$ (279,791)	\$ 16,636	\$ -	\$ 16,636	\$ 14,387	(3,961) (c)	\$ 10,426
Net income/(loss) before non-controlling interest	\$ 223,285	324 (a) - - 36,955 (d)	\$ 260,564	\$ 8,666	430 (a) - - -	\$ 9,096	\$ (21,260)	242 (a) 2,087 (b) 3,961 (c) -	\$ (14,970)
Net income/(loss) attributable to Sohu.com Limited for diluted net income/(loss) per share/ADS	\$ 223,285	324 (a) - - 36,955 (d)	\$ 260,564	\$ 8,666	430 (a) - - -	\$ 9,096	\$ (21,291)	242 (a) 2,087 (b) 3,961 (c) -	\$ (15,001)
Diluted net income/(loss) per share/ADS attributable to Sohu.com Limited	\$ 8.38		\$ 9.77	\$ 0.32		\$ 0.33	\$ (0.69)		\$ (0.49)
Shares/ADSs used in computing diluted net income/(loss) per share/ADS attributable to Sohu.com Limited	<u>26,658</u>		<u>26,658</u>	<u>27,491</u>		<u>27,491</u>	<u>30,799</u>		<u>30,799</u>

Note:

(a) Share-based compensation expense

(b) Change in the fair value of the Company's investments

(c) Accrued interest expense in connection with the Toll Charge

(d) Impairment of goodwill

¹⁰ See footnote 6.

SOHU.COM LIMITED
RECONCILIATIONS OF NON-GAAP RESULTS OF OPERATION MEASURES TO THE NEAREST COMPARABLE GAAP MEASURES
(UNAUDITED, IN THOUSANDS EXCEPT PER SHARE AMOUNTS)

	Twelve Months Ended Dec. 31, 2025			Twelve Months Ended Dec. 31, 2024		
	GAAP	Non-GAAP Adjustment	Non-GAAP	GAAP	Non-GAAP Adjustment	Non-GAAP
Marketing services gross profit	\$ 6,521	\$ - (a)	\$ 6,521	\$ 6,886	\$ 1 (a)	\$ 6,887
Marketing services gross margin	11%		11%	9%		9%
Online games gross profit	\$ 433,934	\$ - (a)	\$ 433,934	\$ 413,894	\$ - (a)	\$ 413,894
Online games gross margin	86%		86%	82%		82%
Others gross profit	\$ 12,389	\$ - (a)	\$ 12,389	\$ 11,786	\$ - (a)	\$ 11,786
Others gross margin	67%		67%	52%		52%
Gross profit	\$ 452,844	\$ - (a)	\$ 452,844	\$ 432,566	\$ 1 (a)	\$ 432,567
Gross margin	77%		77%	72%		72%
Operating expenses	\$ 546,649	(1,499) (a) (36,955) (d)	\$ 508,195	\$ 541,967	31 (a)	\$ 541,998
Operating loss	\$ (93,805)	1,499 (a) 36,955 (d)	\$ (55,351)	\$ (109,401)	(30) (a)	\$ (109,431)
Operating margin	-16%		-9%	-18%		-18%
Income tax expense/(benefit)	\$ (443,609)	\$ 199,018 (c)	\$ (244,591)	\$ 52,070	\$ (15,299) (c)	\$ 36,771
Net income/(loss) before non-controlling interest	\$ 394,086	1,499 (a) - (b) (199,018) (c) 36,955 (d)	\$ 233,522	\$ (100,238)	(30) (a) 1,820 (b) 15,299 (c)	\$ (83,149)
Net income/(loss) attributable to Sohu.com Limited for diluted net income/(loss) per share/ADS	\$ 394,095	1,499 (a) - (b) (199,018) (c) 36,955 (d)	\$ 233,531	\$ (100,269)	(30) (a) 1,820 (b) 15,299 (c)	\$ (83,180)
Diluted net income/(loss) per share/ADS attributable to Sohu.com Limited.	\$ 13.96		\$ 8.27	\$ (3.13)		\$ (2.60)
Share/ADS used in computing diluted net income/(loss) per share/ADS attributable to Sohu.com Limited	28,234		28,234	32,009		32,009

Note:

- (a) Share-based compensation expense
(b) Change in the fair value of the Company's investments
(c) Reversal of the tax expense in connection with the Toll Charge and related accrued interest expense
(d) Impairment of goodwill