

SOHU.COM LIMITED
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(UNAUDITED, IN THOUSANDS EXCEPT PER SHARE AMOUNTS)

	Three Months Ended		
	Sep. 30, 2025	Jun. 30, 2025	Sep. 30, 2024
Revenues:			
Marketing services	\$ 13,596	\$ 15,624	\$ 18,677
Online games	162,036	105,994	127,721
Others	4,529	4,649	5,594
Total revenues	180,161	126,267	151,992
Cost of revenues:			
Marketing services	12,172	12,979	17,040
Online games	21,177	14,544	20,292
Others	1,517	768	2,283
Total cost of revenues	34,866	28,291	39,615
Gross profit	145,295	97,976	112,377
Operating expenses:			
Product development (includes share-based compensation expense of nil, nil, and \$6, respectively)	61,820	58,824	62,231
Sales and marketing (includes share-based compensation expense of \$4, \$1, and \$9, respectively)	49,699	48,545	48,494
General and administrative (includes share-based compensation expense of \$426, \$352, and \$29, respectively)	20,196	12,922	14,692
Total operating expenses	131,715	120,291	125,417
Operating profit/(loss)	13,580	(22,315)	(13,040)
Other income, net	5,145	3,481	3,635
Interest income	7,140	7,570	9,074
Exchange difference	(563)	185	(988)
Income/(loss) before income tax expense	25,302	(11,079)	(1,319)
Income tax expense	16,636	8,937	15,028
Net income/(loss)	8,666	(20,016)	(16,347)
Net income/(loss) attributable to Sohu.com Limited	8,666	(20,016)	(16,347)
Basic net income/(loss) per share/ADS attributable to Sohu.com Limited	\$ 0.32	\$ (0.69)	\$ (0.52)
Shares/ADSs used in computing basic net income/(loss) per share/ADS attributable to Sohu.com Limited ⁵	27,491	28,826	31,729
Diluted net income/(loss) per share/ADS attributable to Sohu.com Limited	\$ 0.32	\$ (0.69)	\$ (0.52)
Shares/ADSs used in computing diluted net income/(loss) per share/ADS attributable to Sohu.com Limited	27,491	28,826	31,729

⁵ Each ADS represents one ordinary share.

SOHU.COM LIMITED
RECONCILIATIONS OF NON-GAAP RESULTS OF OPERATIONS MEASURES TO THE NEAREST COMPARABLE GAAP MEASURES
(UNAUDITED, IN THOUSANDS EXCEPT PER SHARE AMOUNTS)

	Three Months Ended Sep. 30, 2025			Three Months Ended Jun. 30, 2025			Three Months Ended Sep. 30, 2024		
	GAAP	Non-GAAP Adjustment	Non-GAAP	GAAP	Non-GAAP Adjustment	Non-GAAP	GAAP	Non-GAAP Adjustment	Non-GAAP
Marketing services gross profit	\$ 1,424	\$ - (a)	\$ 1,424	\$ 2,645	\$ - (a)	\$ 2,645	\$ 1,637	\$ - (a)	\$ 1,637
Marketing services gross margin	<u>10%</u>	<u>-</u>	<u>10%</u>	<u>17%</u>	<u>-</u>	<u>17%</u>	<u>9%</u>	<u>-</u>	<u>9%</u>
Online games gross profit	\$ 140,859	\$ - (a)	\$ 140,859	\$ 91,450	\$ - (a)	\$ 91,450	\$ 107,429	\$ - (a)	\$ 107,429
Online games gross margin	<u>87%</u>	<u>-</u>	<u>87%</u>	<u>86%</u>	<u>-</u>	<u>86%</u>	<u>84%</u>	<u>-</u>	<u>84%</u>
Others gross profit	\$ 3,012	\$ - (a)	\$ 3,012	\$ 3,881	\$ - (a)	\$ 3,881	\$ 3,311	\$ - (a)	\$ 3,311
Others gross margin	<u>67%</u>	<u>-</u>	<u>67%</u>	<u>83%</u>	<u>-</u>	<u>83%</u>	<u>59%</u>	<u>-</u>	<u>59%</u>
Gross profit	\$ 145,295	\$ - (a)	\$ 145,295	\$ 97,976	\$ - (a)	\$ 97,976	\$ 112,377	\$ - (a)	\$ 112,377
Gross margin	<u>81%</u>	<u>-</u>	<u>81%</u>	<u>78%</u>	<u>-</u>	<u>78%</u>	<u>74%</u>	<u>-</u>	<u>74%</u>
Operating expenses	\$ 131,715	\$ (430) (a)	\$ 131,285	\$ 120,291	\$ (353) (a)	\$ 119,938	\$ 125,417	\$ (44) (a)	\$ 125,373
Operating profit/(loss)	\$ 13,580	\$ 430 (a)	\$ 14,010	\$ (22,315)	\$ 353 (a)	\$ (21,962)	\$ (13,040)	\$ 44 (a)	\$ (12,996)
Operating margin	<u>8%</u>	<u>430</u>	<u>8%</u>	<u>-18%</u>	<u>353</u>	<u>-17%</u>	<u>-9%</u>	<u>44</u>	<u>-9%</u>
Income tax expense	\$ 16,636	\$ -	\$ 16,636	\$ 8,937	\$ -	\$ 8,937	\$ 15,028	\$ (3,883) (b)	\$ 11,145
		430 (a)			353 (a)			44 (a)	
		<u>-</u>			<u>-</u>			<u>3,883</u> (b)	
Net income/(loss) before non-controlling interest	\$ 8,666	\$ 430	\$ 9,096	\$ (20,016)	\$ 353	\$ (19,663)	\$ (16,347)	\$ 3,927	\$ (12,420)
		430 (a)			353 (a)			44 (a)	
		<u>-</u>			<u>-</u>			<u>3,883</u> (b)	
Net income/(loss) attributable to Sohu.com Limited for diluted net loss per share/ADS	\$ 8,666	\$ 430	\$ 9,096	\$ (20,016)	\$ 353	\$ (19,663)	\$ (16,347)	\$ 3,927	\$ (12,420)
Diluted net income/(loss) per share/ADS attributable to Sohu.com Limited	\$ 0.32		0.33	\$ (0.69)		(0.68)	\$ (0.52)		(0.39)
Shares/ADSs used in computing diluted net income/(loss) per share/ADS attributable to Sohu.com Limited	<u>27,491</u>		<u>27,491</u>	<u>28,826</u>		<u>28,826</u>	<u>31,729</u>		<u>31,729</u>

Note:

(a) Share-based compensation expense

(b) Accrued interest expense in connection with the Toll Charge